

MSS industry perspectives

1	The outlook for MSS service revenues	1
1.1	The wholesale MSS services market	1
1.2	Retail revenues and distribution margins	5
1.3	Implications for new and next generation satellite systems	7
2	S-band spectrum and mobile TV	9
2.1	The European 2GHz allocation process	9
2.2	S-band mobile TV in Asia and the Middle East	13
2.3	Prospects for ICO and TerreStar	16
3	Latest MSS developments	23
3.1	Inmarsat's satellite reclocking	23
3.2	Iridium's proposal for hosted payloads	25
3.3	Progress for Globalstar's SPOT product	31
3.4	Harbinger's potential bid for Inmarsat and the outlook for ATC	34
	About TMF Associates	37